

Please Give Us Your Opinions and Ideas

Thank you for reading Fuji Heavy Industries' 2009 CSR Report.

This report explains the measures for social actions and environmental conservation implemented in FY2008 focusing primarily on FHI.

We will continue to publish the report annually. We believe that your opinions and ideas will help make the reports more complete.

Please take a moment to fill in the questionnaire on the reverse side and fax or mail it to us at the number and address shown.

Thank you for your cooperation.

Reports on the results of the questionnaire for our 2008 Social & Environmental Report

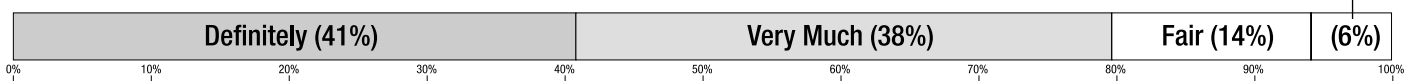
Our sincere thanks to the many individuals that completed last year's questionnaire (published in July 2008).

These are the results.

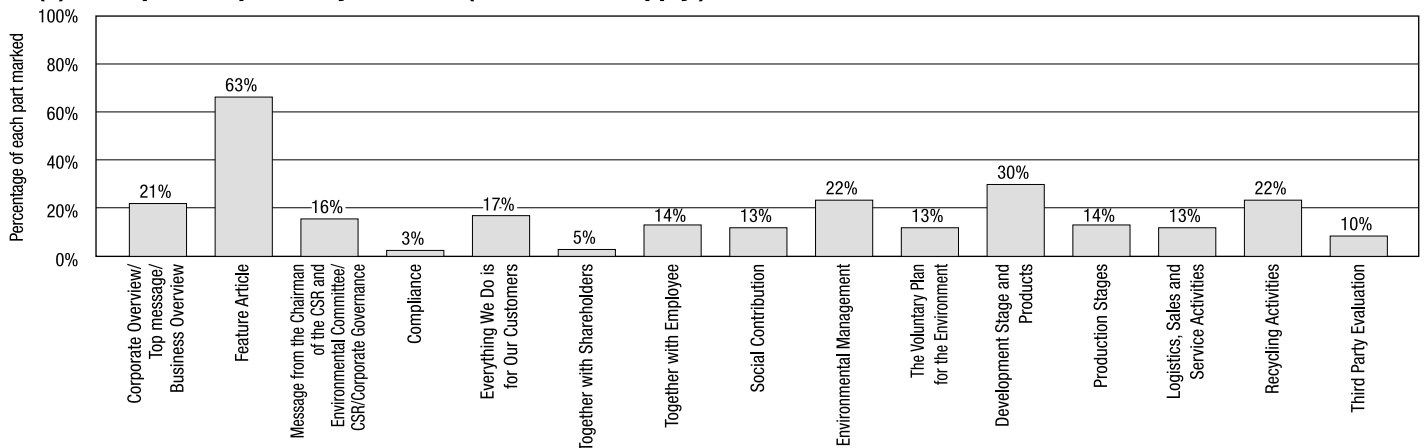
1. About the 2008 Social & Environmental Report

(1) Were the contents of this report sufficient and appropriate for a Social & Environmental report?

Not very much



(2) What parts impressed you most? (Mark all that apply.)



2. Comments for improvement of and/or addition to the contents of the Report

- If there are articles which introduce how other dealerships nation-wide are tackling with CSR and environment related issues, it will be very useful.
- Information on environment-related products such as future-oriented electric vehicles should be pitched for by featuring such products in the Report and by some other means.
- I want to know how you are dealing with environment-related issues at each production process of automobiles.
- I want to see detailed reports on the technological development status of new products which could give significant impacts on the environment.
- I would also expect rather negative information on accidents and problems as well as corrective actions taken.
- There was a series of scandals in industries lately. More compliance-related articles and their links with environment-related issues are expected to be carried.
- It would be better for the sake of environment to reduce the number of pages of the printed version and its copies for distribution.
- I rather want to know what you are doing in non-automotive areas such as aerospace and large-scale wind power generation business.

3. Comments on the Social & Environmental Report and our environmental activities

- I felt something is missing since information related to the interaction with the society is less in space and number of articles than that on other topics. I also think some efforts are being wasted since appealing the efforts to the public is not enough for the large number of action programs and events.
- The Report is compiled with care, but I would like to see more pictures and graphs so that people in general can understand better.
- I would expect on-going enhancement of CS activities at dealerships.
- Each approach is good, but SUBARU is expected to continue its efforts as a corporate to meet the increasingly sophisticated social needs.
- I like the way that SUBARU works for recycling from the design phase. But, at the same time, I could see well that making cars which are simply convenient cannot be accepted at large, which made me think.

We have reflected the readers' valued opinions as much as possible in this 2009 CSR Report. We again solicit your opinions and guidance in order to promote improvement of our Social and Environmental Report continuously.

2009 CSR Report QUESTIONNAIRE FORM

Please fax or mail the form to the number or address below after filling it in.
We will report the result of this questionnaire in the next our FY2010 CSR Report.

Q1. How did you learn about this 2009 CSR Report? (Mark one that applies)

- (1)Newspaper / Magazine article (2)Questionnaire at the Shareholder general meeting (3)FHI Web site
(4)Other Web site (5)FHI employee (6)FHI business partner or supplier (7)SUBARU dealers (8)Friend, or acquaintance
(9)Other (please specify: _____)

Q2. Which media did you select to read this Report?

- (1)Pamphlet version [Japanese only] (2)Website version (3)Both versions of Pamphlet and Website.

Q3. Were the contents of this report sufficient and appropriate for a CSR report? (Mark one that applies)

- (1)Definitely (2)Very much (3)Fair (4)Not very much (5)Not at all

Please state your reasons.

Reasons: _____

Q4. What do you think of FHI's CSR activities? (Mark one that applies)

- (1) Definitely sufficient (2) Sufficient (3) Acceptable (4) Not sufficient (5) Definitely not sufficient

Please state your reasons.

Reasons: _____

Q5. What parts impressed you most? (Please mark all that apply.)

- (1) Top Message (2) Message from the Chairman of the CSR and Environmental Committee (3) Corporate Overview /Business Overview
(4) CSR Feature Articles (5) CSR Feature Article in FUJI SUBARU Inc. (6) Feature Article of Approaches to prevention of Global Warming
(7) Feature Article of New EXIGA (8) Feature Article of Industrial Products Company (9) CSR Management
(10) Corporate Governance/ Risk Management (11) Compliance (12) Everything We Do Is for Our Customers
(13) Together with Suppliers and Shareholders (14) Together with employee (15) Social Involvement
(16) Environmental Management/Environmental Performance (17) The 4th Voluntary Plan for the Environment
(18) Green Products (19) Automobile Recycling (20) Clean Plants (21) Green Logistics, Sales and Services
(22) Site Report (23) Independent Evaluation
(24) Other (_____)

Q6. Please indicate which topics you would like more detailed information.

Q7. What is your opinion of FHI's environmental activities based on this report?

Q8. What is your relationship with FHI? (Mark one that applies)

- (1) Customer (2) Neighboring resident of FHI business sites (3) Engaged in government administration (4) FHI shareholder
(5) News media-related (6) Related to an environmental NGO or NPO (7) Finance- or investment-related (8) Business partner/supplier
(9) Employee or family member of employee
(10) Other (please specify: _____)

Q9. Could you tell us your gender and age?

Male/Female _____ years old

Thank you for your cooperation. If you agree with the use of personal information, please provide some information about yourself (optional).

Name _____

Occupation _____

Address □□□-□□□□

Telephone () —

In case we might contact you to receive your opinion in more detail, do you accept it? (1) Yes (2) No

The use of personal information: Your personal information will not be used for other purposes other than improving the contents of our CSR Report. Furthermore, we will not disclose that information to any third party without due cause.

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