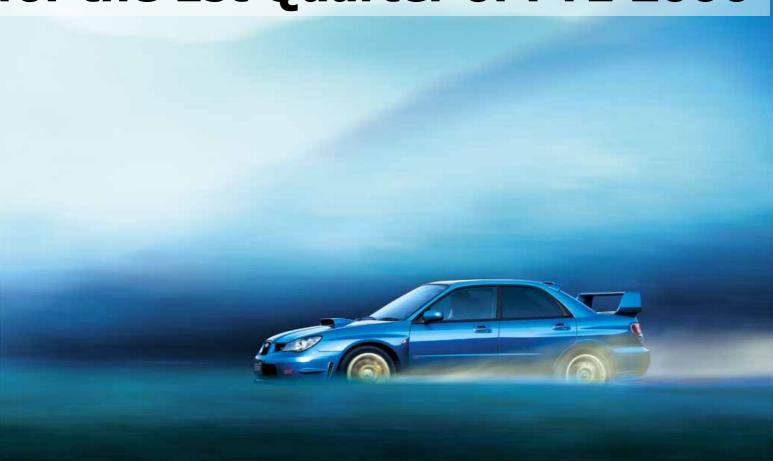
### Presentation of Business Results for the 1st Quarter of FYE 2006



Fuji Heavy Industries Ltd.

August 3, 2005

http://www.fhi.co.jp/fina/index.html





## A Summary of Business Results



1



#### Automobile Sales of 1st Quarter (Consolidated basis)

| (Thousand Units)            | Actual results for<br>the 1st quarter of<br>FYE2005 | Actual results for<br>the 1st quarter<br>of FYE 2006 | Changes |
|-----------------------------|---|--|---------|
| Domestic<br>(Passenger Car) | 20.1  | 18.5   | - 1.6   |
| Domestic<br>(Minicar)       | 34.2  | 31.0   | - 3.2   |
| Domestic Total              | 54.3  | 49.6   | - 4.8   |
| U.S.                        | 40.9  | 39.7   | - 1.2   |
| Canada                      | 3.5   | 3.6  | +0.2    |
| Europe                      | 10.5  | 11.7   | +1.2    |
| Australia                   | 8.0   | 10.0   | +2.0    |
| Others                      | 4.5   | 5.5  | +1.1    |
| <b>Overseas Total</b>       | 67.4  | 70.6   | +3.2    |
| SIA (Isuzu SUV)             | 6.4   | —  | - 6.4   |
| Grand Total                 | 128.1   | 120.2  | - 7.9   |

(U.S, Canada and SIA(Isuzu SUV) figures are on the calendar year basis from January to March)

# -1200

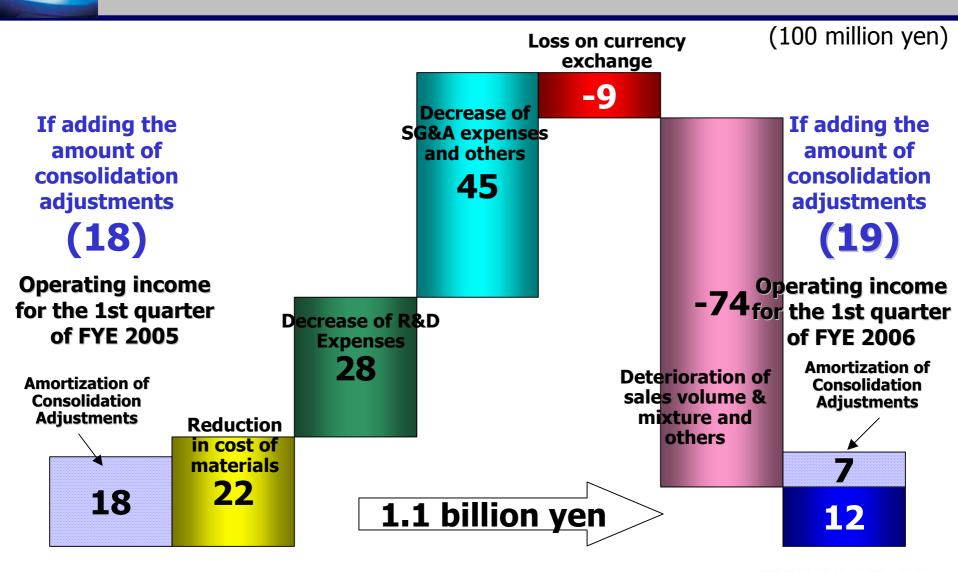
#### **1st Quarter P/L** (Consolidated basis)

| (100 million yen)      | Actual results for<br>the 1st quarter of<br>FYE2005 | Actual results for<br>the 1st quarter of<br>FYE 2006 | Changes           |
|------------------------|---|--|-------------------|
| Net Sales              | 3,075   | 2,999  | <b>- 76</b>       |
| Domestic               | 1,366   | 1,292  | - 74              |
| Overseas               | 1,710   | 1,707  | - 2               |
| Operating<br>Income    | 0   | 12   | +11               |
| <b>Ordinary Income</b> | 25  | 4  | - 21              |
| Net<br>Income (Loss)   | 6   | - 12   | - 18              |
| FHI exchange rate      | ¥110/\$   | ¥107/\$  | — ¥3/\$<br>SUBARU |

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3

Analysis of Increase and Decrease in Operating Income (consolidated basis)





4



| (1<br>Percentage of Total Sales  | .00 million yen)       | Actual results<br>for the 1st<br>quarter of FYE<br>2005 | Actual results<br>for the 1st<br>quarter of FYE<br>2006 | Changes |
|--|------------------------|---|---|---------|
| Industrial<br>Products<br>3.9% Other<br>1.0%<br>4.8%<br>4.8%<br>Aerospace<br>4.8%<br>Automobile<br>90.3% | Automobile             | 2,781   | 2,708   | - 2.6%  |
|  | Aerospace              | 137   | 144   | +4.7%   |
|  | Industrial<br>Products | 107   | 118   | +9.5%   |
|  | Other                  | 49  | 30  | - 39.0% |
|  | Total                  | 3,075   | 2,999   | - 2.5%  |





|                           | LOO million yen) | Actual results<br>for the 1st<br>quarter of FYE<br>2005 | Actual results<br>for the 1st<br>quarter of FYE<br>2006 | Changes |
|---------------------------|------------------|---|---|---------|
| Percentage of Total Sales | Japan            | 1,903   | 1,863   | - 2.1%  |
|                           | North<br>America | 1,134   | 1,096   | - 3.4%  |
|                           | Other            | 38  | 40  | +4.8%   |
|                           | Total            | 3,075   | 2,999   | - 2.5%  |





#### **Operating Results of Subsidiaries in U.S.**

(million US\$)

7

| SOA<br>(January to March)                         | Actual results for<br>the 1 <sup>st</sup> quarter of<br>CY 2004 | Actual results for<br>the 1 <sup>st</sup> quarter of<br>CY 2005 | Changes                    |
|---|---|---|----------------------------|
| Net Sales   | \$854   | \$940   | +86                        |
| <b>Operating Loss</b>                             | — 35  | - 23  | +13                        |
| Net Loss  | - 20  | - 13  | +8                         |
| <b>Retail Sales</b><br>(Thousand units)           | 43.9  | 44.0  | +0.1                       |
| SIA<br>(January to March)                         | Actual results for<br>the 1 <sup>st</sup> quarter of<br>CY 2004 | Actual results for<br>the 1 <sup>st</sup> quarter of<br>CY 2005 | Changes                    |
| Net Sales   | \$460   | \$493   | +33                        |
| Operating Loss                                    | - 33  | - 27  | +7                         |
| Net Loss  | - 20  | *– <b>201</b>   | - 180                      |
| <b>Production</b> (Thousand Units)<br>(Isuzu SUV) | 24.4<br>(6.4)   | <b>27.0</b><br>(-)  | +2.6<br>- <mark>6.4</mark> |

(U.S. Subsidiaries were consolidated on calendar year basis)

\*The extraordinary loss has been written of in the consolidated adjustment account.



#### **Balance Sheets** (consolidated basis)

| (100 million yen)                       | As of March 31,<br>2005 | As of June 30,<br>2005 | Changes       |
|---|-------------------------|------------------------|---------------|
| <b>Total Assets</b>                     | 13,575                  | 13,687                 | +112          |
| Current Assets                          | 6,491                   | 6,567                  | +75           |
| Fixed Assets                            | 7,084                   | 7,121                  | +37           |
| Interest<br>Bearing Debt                | 4,122                   | <b>4,12</b> 4          | +2            |
| Shareholders'<br>Equity                 | 4,711                   | 4,680                  | - 32          |
| Shareholders' Equity<br>to Total Assets | 34.7%                   | 34.2%                  | - <b>0.5%</b> |
| Debt to Equity Ratio                    | 0.87                    | 0.88                   |               |

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8



| (Thousand Units)                                    | Actual results for<br>the 1st quarter of<br>FYE2005 | Actual results for<br>the 1st quarter of<br>FYE 2006 | Changes |
|---|---|--|---------|
| Domestic<br>Production                              | 124.0   | 107.9  | -16.1   |
| for SAAB  | 3.6   | 0  | - 3.6   |
| <b>Domestic Sales</b>                               | 61.9  | 55.5   | - 6.4   |
| Passenger Car                                       | 21.7  | 21.9   | +0.1    |
| Minicar   | 40.1  | 33.6   | - 6.5   |
| Number of Vehicles<br>Exported                      | 49.0  | 47.2   | - 1.8   |
| <b>Components for</b><br><b>Overseas Production</b> | 23.2  | 32.2   | +9.0    |
| Total   | 134.2   | 134.9  | +0.7    |



## Outlook for the Term Ending March 2006



10

#### **Operating Plan** (consolidated basis)

| (100 million yen)   | Actual Results for<br>the Term ended<br>March 2005 | Plan for the<br>Term ending<br>March 2006 | Changes |
|---------------------|--|---|---------|
| Net Sales           | 14,465   | 14,700                                    | +235    |
| Domestic            | 6,271  | 6,472                                     | +201    |
| Overseas            | 8,194  | 8,228                                     | +34     |
| Operating<br>Income | 420  | 310                                       | -110    |
| Ordinary<br>Income  | 436  | 270                                       | -166    |
| Net Income          | 182  | 150                                       | -32     |
| FHI exchange rate   | ¥108/\$  | ¥105/\$                                   | -¥3/\$  |



11





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