< Reference for the 1st Half of FY2014 Consolidated Financial Results >

|  |  | RESULTS <br> FY2013 1H <br> 2012. 4-9 | RESULTS <br> FY2014 1st Half <br> 2013.4.1-9.30 |  |  | $\begin{gathered} \text { RESULTS } \\ \text { FY2013 } \\ \text { '12.4-13.3 } \end{gathered}$ | FORECASTS <br> FY2014 Full Year <br> 2013.4.1-2014.3.31 |  |  | PREVIOUSFORECASTSFY2014'13.4-'14.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Change | \% |  |  | Change | \% |  |
| Net sales |  | 8,980 | 11,256 | 2,276 | 25.3 | 19,130 | 23,000 | 3,870 | 20.2 | 20,800 |
|  | Japan | 3,098 | 3,306 | 208 | 6.7 | 6,718 | 6,437 | (281) | (4.2) | 6,081 |
|  | Overseas | 5,883 | 7,951 | 2,068 | 35.2 | 12,411 | 16,563 | 4,151 | 33.4 | 14,719 |
| Operating income |  |  | 1,507 | 1,074 | 248.4 | 1,204 | 2,780 | 1,576 | 130.9 | 1,980 |
|  | Profit margin (\%) | 4.8 | 13.4 |  |  | 6.3 | 12.1 |  |  | 9.5 |
| Ordinary income |  | 453 | 1,462 | 1,009 | 222.9 | 1,006 | 2,720 | 1,714 | 170.4 | 1,930 |
|  | Profit margin (\%) | 5.0 | 13.0 |  |  | 5.3 | 11.8 |  |  | 9.3 |
| Net income |  | 404 | 998 | 594 | 146.8 | 1,196 | 1,780 | 584 | 48.8 | 1,210 |
|  | Profit margin (\%) | 4.5 | 8.9 |  |  | 6.3 | 7.7 |  |  | 5.8 |
| Change Factors in Operating income |  |  | Gain on c exchange Improvem model mix Cost redu effort, etc Increase exp, etc Increase $\exp$ | urrency ents on itc in SG\&A in R\&D | 872 213 135 $(96)$ $(50)$ |  | Gain on <br> exchang <br> Improven <br> model m <br> Cost red <br> effort, et <br> Increase <br> exp, etc <br> Increase <br> exp $\mathbf{l}$ | urrency <br> ents on <br> x, etc ction <br> n SG\&A <br> n R\&D | 1,334 <br> 437 <br> 174 <br> $(260)$ <br> $(109)$ |  |
| Exchange rates |  | $\begin{gathered} \hline \text { 80/US\$ } \\ \text { 103/EUR } \end{gathered}$ |  | $\begin{aligned} & \hline \text { 98/US\$ } \\ & \text { 129/EUR } \end{aligned}$ |  | $\begin{gathered} \hline \text { 82/US\$ } \\ \text { 106/EUR } \end{gathered}$ |  | $\begin{gathered} \hline \text { 97/US\$ } \\ \text { 127/EUR } \end{gathered}$ |  | $\begin{gathered} \hline \text { 92/US\$ } \\ \text { 122/EUR } \end{gathered}$ |
| Capital expenditures |  | 339 |  | 273 |  | 702 |  | 720 |  | 670 |
| Depreciation and amortization |  | 247 |  | 260 |  | 559 |  | 550 |  | 550 |
| R\&D expenses |  | 249 |  | 299 |  | 491 |  | 600 |  | 590 |
| Interest bearing debts |  | 3,301 |  | 2,918 |  | 3,072 |  | 2,700 |  | 2,800 |
| Performance description |  |  | - Net Sales for 2nd straig <br> - Half-year re Sales and Pr | and all profits hr. <br> cord Unit Sal fits | ased <br> Net |  | - Net Sales for 2nd strai <br> - Full-year r Sales and P | nd all profits ht. <br> ord Unit Sale fits | crease <br> Net |  |
| Unit sales (Japan) |  | 72 | 87 | 15 | 21.3 | 163 | 170 | 7 | 4.1 | 156 |
|  | Passenger Cars | 45 | 62 | 16 | 36.1 | 113 | 116 | 4 | 3.1 | 102 |
|  | Minicars | 27 | 26 | (1) | (3.8) | 50 | 54 | 3 | 6.4 | 54 |
| Unit sales (Overseas) |  | 276 | 305 | 29 | 10.4 | 561 | 637 | 76 | 13.6 | 596 |
|  | North America | 181 | 228 | 47 | 26.0 | 390 | 471 | 80 | 20.6 | 420 |
|  | Europe | 36 | 22 | (14) | (39.3) | 61 | 50 | (11) | (18.1) | 54 |
|  | China | 27 | 19 | (8) | (28.8) | 50 | 44 | (6) | (11.9) | 51 |
|  | Other | 33 | 37 | 4 | 12.0 | 60 | 72 | 13 | 21.0 | 70 |
| Unit sales total |  | 348 | 393 | 44 | 12.7 | 724 | 807 | 83 | 11.4 | 752 |
| Production units total |  | 360 | 390 | 31 | 8.5 | 764 | 815 | 51 | 6.6 | 758 |
|  | Japan | 273 | 310 | 38 | 13.8 | 583 | 652 | 69 | 11.8 | 594 |
|  | U.S. | 87 | 80 | (7) | (8.0) | 181 | 163 | (18) | (9.9) | 164 |
| Net sales by business segment | Automobile | 8,304 | 10,527 | 2,223 | 26.8 | 17,790 |  |  |  |  |
|  | Aerospace | 417 | 535 | 119 | 28.4 | 891 |  |  |  |  |
|  | Industrial Products | 163 | 157 | (6) | (3.6) | 301 |  |  |  |  |
|  | Other | 96 | 37 | (59) | (61.4) | 147 |  |  |  |  |
| Operating income by business segment | Automobile | 397 | 1,423 | 1,026 | 258.4 | 1,110 |  |  |  |  |
|  | Aerospace | 19 | 69 | 50 | 266.1 | 68 |  |  |  |  |
|  | Industrial Products | 4 | 2 | (2) | (57.5) | 6 |  |  |  |  |
|  | Other | 10 | 11 | 1 | 7.3 | 16 |  |  |  |  |
|  | Elimination \& Corporate | 2 | 2 | 0 | 1.7 | 4 |  |  |  |  |

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[^0]:    * Exchange Rates are the rates used for FHI's non-consolidated sales recording.
    * Unit Sales include retail sales of Japanese consolidated dealers, wholesale sales of overseas consolidated distributors, and deliveries from FHI to non-consolidated distributors/dealers
    * Domestic Production includes production of the 86/FR-S models for Toyota.
    < Forward-looking statements in this document are based on the information available at the time of the announcement and are subject to various risks and uncertainties that could cause actual results to vary materially. >

