

Consolidated Ten-Year Financial Summary

FUJI HEAVY INDUSTRIES LTD. AND CONSOLIDATED SUBSIDIARIES

Years ended March 31

	2000	2001	2002	2003	2004	2005	2006	2007	2008	Millions of Yen 2009	Thousands of U.S. dollars 2009
For the Year:											
Net sales	¥1,330,125	¥1,311,887	¥1,362,493	¥1,372,337	¥1,439,451	¥1,446,491	¥1,476,368	¥1,494,817	¥1,572,346	¥1,445,790	\$ 14,713,922
Cost of sales	995,131	978,841	992,950	1,011,582	1,085,716	1,107,718	1,125,293	1,142,674	1,217,662	1,164,564	11,851,862
Gross profit	334,994	333,046	369,543	360,755	353,735	338,773	351,075	352,143	354,684	281,226	2,862,060
Selling, general and administrative expenses	243,593	251,373	281,063	293,234	303,411	296,756	292,736	304,237	309,004	287,029	2,921,117
Operating income (loss)	91,401	81,673	88,480	67,521	50,324	42,017	58,339	47,906	45,680	(5,803)	(59,057)
Income (loss) before income taxes and minority interests	64,839	21,291	56,136	46,970	56,266	21,066	28,674	45,589	31,906	(21,517)	(218,980)
Net income (loss)	31,348	22,628	30,283	33,484	38,649	18,238	15,611	31,899	18,481	(69,933)	(711,714)
At Year-End:											
Net assets*	¥ 213,806	¥ 363,199	¥ 399,598	¥ 414,614	¥ 457,027	¥ 474,616	¥ 467,786	¥ 495,703	¥ 494,423	¥ 394,719	\$ 4,017,087
Shareholders' equity	206,404	357,455	396,112	411,252	453,708	471,149	465,522	494,004	493,397	393,946	4,009,220
Total assets	1,038,558	1,168,501	1,269,558	1,344,072	1,349,727	1,357,459	1,348,400	1,316,041	1,296,388	1,165,431	11,860,686
Ratio of net assets to total assets (%)	19.9%	30.6%	31.2%	30.6%	33.6%	34.7%	34.5%	37.5%	38.1%	33.8%	
Per Share (in yen and U.S. dollars):											
Net income or net loss:											
Basic	¥ 51.90	¥ 30.44	¥ 40.74	¥ 44.84	¥ 50.62	¥ 23.27	¥ 20.66	¥ 44.46	¥ 25.73	¥ (91.97)	\$ (0.94)
Diluted	48.53	29.06	38.83	42.91	49.66	23.27	20.66	44.44	25.73	—	—
Net assets	338.75	480.86	532.88	553.90	582.60	604.51	649.41	687.81	687.02	505.59	5.15
Other Information:											
Automobile inventory (1,000 units):											
Japan	26.1	29.7	33.5	22.9	28.4	24.5	18.5	16.5	12.4	13.5	
United States	29.2	40.0	41.2	44.7	48.1	51.2	55.6	46.3	49.5	54.2	
Depreciation/amortization expenses	¥ 60,190	¥ 64,070	¥ 63,964	¥ 67,896	¥ 71,112	¥ 71,010	¥ 80,073	¥ 81,454	¥ 87,164	¥ 74,036	\$ 753,470
Capital expenditures											
(addition to fixed assets)	103,922	102,301	118,376	119,423	128,026	147,759	119,289	126,329	118,869	95,153	968,380
R&D expenses	40,123	46,622	54,903	60,110	57,541	52,962	46,893	50,709	52,020	42,831	435,895
Number of shares issued											
(thousands of shares)**	614,553	746,502	746,506	746,521	782,865	782,865	782,865	782,865	782,865	782,865	
Number of shareholders**	49,381	32,996	33,094	35,584	34,704	34,558	46,367	42,920	44,484	40,839	
Number of employees**:											
Parent only	13,668	13,603	13,374	13,064	12,928	12,703	11,998	11,752	11,909	12,137	
Consolidated	26,914	26,502	26,483	27,478	27,296	26,989	26,115	25,598	26,404	27,659	

Note: U.S. dollar figures have been translated from yen, for convenience only, at the rate of ¥98.26 to US\$1.00, the approximate rate of exchange at March 31, 2009.

* Prior year amounts have been reclassified to conform to the current year presentation.

** As of March 31