

Reference for FYE 2022 Consolidated Financial Results

	(Yen in 100 millions, Units in							housands)
		FYE 2021 [2020.4 – 2021.3]	FYE 2022 [2021.4 – 2022.3]			FYE 2023 [2022.4 – 2023.3]		
		RESULTS	•		-	FORECASTS		
				Change	%		Change	%
Revenue		28,302	27,445	(857)	(3.0)	35,000	7,555	27.5
	Japan	4,983	4,880	(103)	(2.1)		_	
	Overseas	23,319	22,565	(754)	(3.2)		_	
Operating profit		1,025	905	(120)	(11.7)	·	1,095	121.1
Drofit hoforo tov	Profit margin (%)	3.6	3.3	(70)	(6.4)	5.7	020	07.0
Profit before tax	Drofit margin (%)	1,140	1,070 3.9	(70)	(6.1)	2,000 5.7	930	87.0
Profit margin (%) Profit for the period attributable to		765	700	(65)	(8.5)		700	100.0
owners of parent	Profit margin (%)	2.7	2.6	(00)	(0.0)	4.0	700	100.0
Factors contributing to change in operating profit		/	Effects of for	eign	421	Sales volum	a miv ata	2,365
			Decrease in SG&A exp., etc.		421	Sales volume, mix, etc. 2, Effects of foreign		2,303
					115	exchange ra	•	859
					70	Increase in S		(4,000
			Sales volume	z, IIIIX, EIC.	73	etc.		(1,006
			Decrease in R&D exp. 4		Cost reduction efforts,		(987	
			Cost reduction efforts, (705)		etc.		•	
			etc. (725)		Increase in R&D exp. (15		(156	
			Other (8)		Other 2		20	
Exchange rates JPY/US\$		106/US\$	112/US\$			120/US\$		
JPY/EUR		123/EUR	130/EUR			130/EUR		
Capital expenditures		862	861			1,400		
Depreciation		950	946			1,000		
R&D expenditures *		1,016	1,138			1,200		
Interest bearing debts		3,339	3,340				_	
Performance description			- Decrease in revenue for two consecutive years - Decrease in profit at each stage for			 First increase in revenue in three years First increase in profit at each stage in three years First increase in consolidated unit 		
			two consecutive years - Decrease in consolidated unit sales					
		/	for two consecutive years		sales in three years			
Consolidated unit s		102	89	(12)	· · · · · · · · ·		25	28.2
Japan	Passenger Cars Minicars	82 20	73 17	(9)	(11.3) (15.5)		18	25.4 40.1
Consolidated unit s		758	645	(114)	(15.5)		181	28.1
Overseas	North America	661	555	(106)	(16.0)		133	24.0
	Europe	18	19	1	4.8		_	
	China	24	14	(11)	(43.4)	19	5	37.0
	Other	54	56	2	3.6			
Consolidated unit s		860	734	(126)	(14.7)		206	28.1
Production units to		810	727	(83)	(10.3)	·	273	37.6
	Japan	525	455	(70)	(13.3)			
Revenue by business segment	U.S.	285	272	(14)	(4.8)			
	Automobile	27,375	26,775	(600)	(2.2)	ł	,	
	Aerospace	877	623	(254)	(29.0)	I		
	Other	50	48	(3)	(5.0)	•		
Operating profit by business segment	Automobile	1,091	925	(165)	(15.2)			
	Aerospace	(98)	(70)	28	28.6			
	Other	31	48	17	55.8			
	Elimination &		4			1 /		
	Corporate	1	1	(0)	(5.6)			

^{* &}quot;R&D expenditures" indicate R&D activity related costs incurred during the reporting period. Under IFRS, a part of these costs that meets capitalization criteria is recognized as an intangible asset and amortized over its estimated useful life; thus, the amount of "R&D expenditures" stated here does not match that of "R&D expenses" stated on the Consolidated Statement of Income.

< Forward-looking statements in this document are based on the information available at the time of the announcement and are subject to various risks and uncertainties that could cause actual results to vary materially. >